Building a Base for Value

Opinions and Testimony
Supported by
Multiple Experts









50th Annual Litigation Seminar Southern California Chapter of the Appraisal Institute November 9, 2017

Types of Assignments in Which the Appraiser Relies on the Work of Others

- 1. Non-litigation (no testimony anticipated)
- 2. Litigation (reasonable probability of testimony)







Non-Litigation Appraisals That May Require the Expertise of Others

- 1. Valuation of real property as part of the value of a going concern
- 2. Estimates of construction costs and development schedules for proposed construction
- 3. Environmental remediation costs and timing
- 4. Grading costs for sloping land
- 5. Interpretation of complex zoning and land use guidelines
- 6. Special studies needed for highest and best use analysis







Non-Litigation Example: Testing Multiple Alternatives as Part of the Highest and Best Use Study







Uses Analyzed as Potential Highest and Best Use as Improved

- 1. Office preservation
- 2. Office conversion
- 3. Mixed-use: Emphasis on multi-residential
- 4. Educational/institutional use
- 5. Hospitality







Completing the Highest and Best Use Study

- 1. Examine uses from perspectives of legally permissible and financially feasible. Eliminate those that do not pass: *Appraiser*
- 2. For remaining uses, develop a plan to show design of project that can be used to estimate costs: **Architect**
- 3. Develop cost estimates for purpose of implementing architect's plan: *Cost Estimator*
- Incorporate design and cost elements into valuation analysis:
 Appraiser
- 5. Conclude as to highest and best use: Appraiser







Reliance on Other Experts in Non-Litigation Matters

- A. <u>Guide Note 4</u> (from the Guide Notes to the Standards of Professional Appraisal Practice of the Appraisal Institute)
- B. Guide Note 5 is sometimes applicable
- C. How does this affect the review process after report is delivered to client?
- D. How is this different from the use of other experts in a litigation assignment?







Independence of the Expert

- 1. Better Risk Analysis
- 2. You Want An Expert To Believe In What They're Saying = More Credible to Judge and Jury
- 3. Ethical
- 4. Better Results

Expert Witnesses v. Consultants

- 1. The difference
- 2. When to use each







Generalized Jury Instructions	Eminent Domain Jury Instructions
CACI 203 – Each Party's Production of Evidence	CACI 3515 – Opinions of value are most important, but jury may rely on other (expert) witnesses to understand valuation witnesses
CACI 219 – Evaluating an Expert	CACI 3517 – Comparable Sales
CACI 220 – Use of Hypotheticals with Experts	
CACI 221 – Weighing Conflicting Expert Opinions	







- CACI 203 "You may consider the ability of each party to provide evidence. If a party provided weaker evidence when it could have provided stronger evidence, you may distrust the weaker evidence."
 - If you have an expert witness, use them unless you have a really compelling reason not to.
 - Otherwise, the other side will point out your lack of presentation of your own experts, which will damage your credibility







- CACI 219 "... You do not have to accept an expert's opinion. ... You
 may believe all, part, or none of an expert's testimony. In deciding
 whether to believe an expert's testimony, you should consider:
 - 1) The expert's training and experience;
 - 2) The facts the expert relied on; and
 - 3) The reasons for the expert's opinion."
 - o Elements (2) and (3) are particularly important when deciding to use multiple sub-experts to buttress an appraiser's opinion.







- CACI 220 "The law allows expert witnesses to be asked questions that are based on assumed facts. These are sometimes called 'hypothetical questions.'"
 - Use of hypotheticals are generally useful, but don't overuse them.
 - Be very careful with the use of hypotheticals when cross-examining a hostile expert witness







- CACI 221 "If the expert witnesses disagreed with one another, you should weigh each opinion against the others. You should examine the reasons given for each opinion and the facts or other matters that each witness relied on. You may also compare the experts' qualifications."
 - o Qualifications matter, but likeability and believability matter more.
 - The facts relied upon by experts, like sub-experts, are very important.







- Eminent Domain Instruction, CACI 3515 "You must decide the value of property based solely on the testimony of the witnesses who have given their opinion of fair market value. You may consider other evidence only to help you understand and weigh the testimony of those witnesses. "
 - The most important witness in an eminent domain case is the expert appraiser, who testifies on fair market value.
 - However, this jury instruction allows for the use of foundational experts, relied upon by the appraiser, in eminent domain.







- Eminent Domain Instruction, CACI 3517 "To assist you in determining the fair market value of the property, you have heard evidence of comparable sales. It is up to you to decide the importance of this evidence in determining the fair market value."
 - Comparable Sales are important to convince a jury that your Fair Market Value determination is trustworthy.
 - <u>Location</u> is particularly important. Use maps to show the reasonableness of your comparable sales, and the unreasonableness of the opposing appraiser's comparable sales.







The Pros and Cons of Layered Expert Testimony

What are the "pros" and "cons" of layered expert testimony?

Pros

- Tells story.
- Supports the appraiser by laying a foundation for areas where the appraiser doesn't have expertise (engineering, architecture, etc.)

Cons

- A foundational expert can screw up, which would undercut the ultimate appraisal opinion.
- More expense.







Capabilities of Other Potential Witnesses

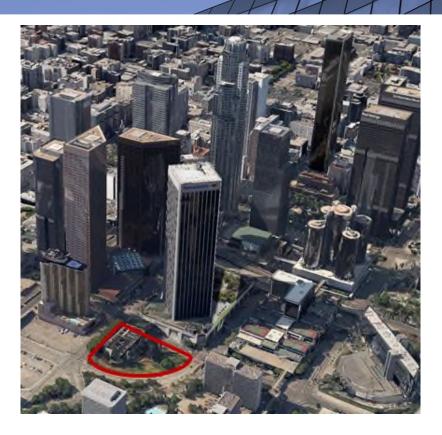
Professional	License?	Use
Land-Use Planner	No	Legally permissible uses / density / zoning issues & concerns
Architect	Yes How to maximize value / minimize impacts	
Civil Engineer	Yes	Specific land area measurement
Structural Engineer	Yes	Solving constructability issues
Soil Engineer	Yes	When needed for specific geotechnical issues
Acoustic Engineer	Yes	Sound and/or construction noise related impacts
Cost Estimator	Yes (for contractors) No (for non-contractors)	Determining the incremental cost associated with impacts







Case Study Example: Partial Taking for a New Subway Station













The Intended Use

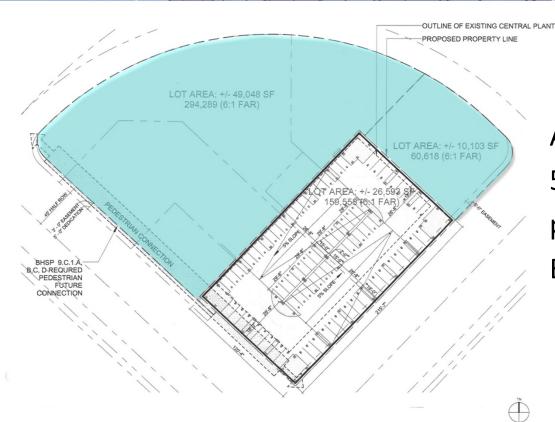












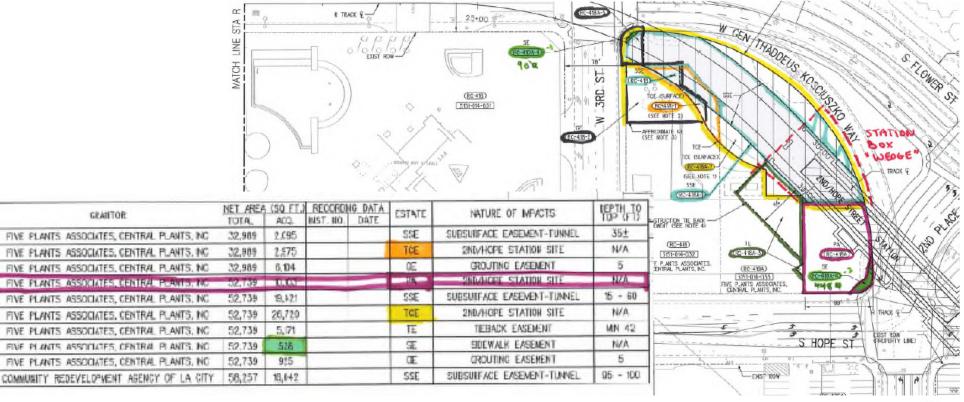
Area of Development Parcel: 59,151 square feet per Balian Architects







The Parts Acquired





PARCEL.

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RC-FIBA

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C-4EA-7

RG-488A-3

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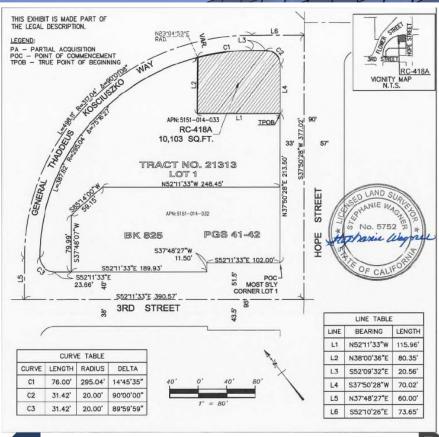
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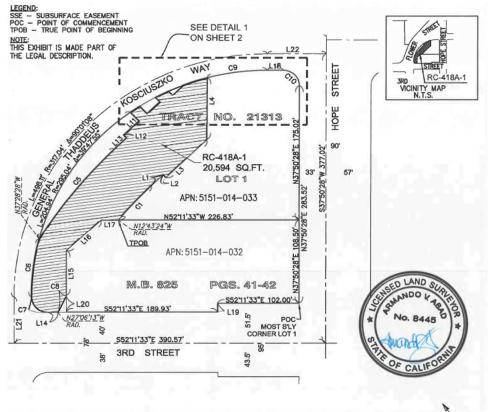
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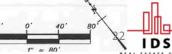
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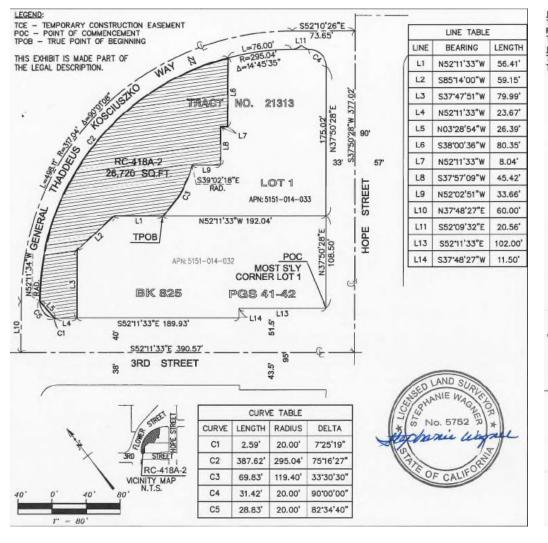










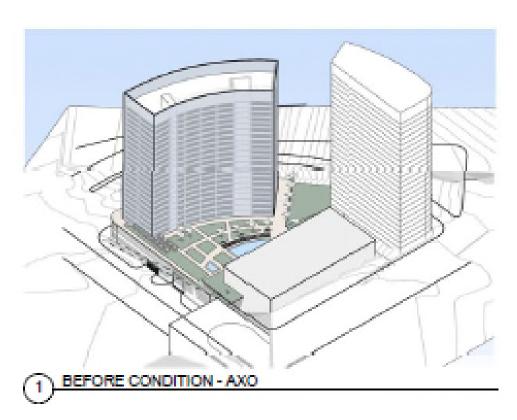


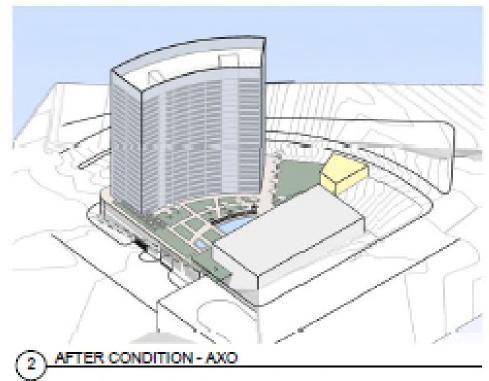






Assessing the Take's Impacts to Future Development

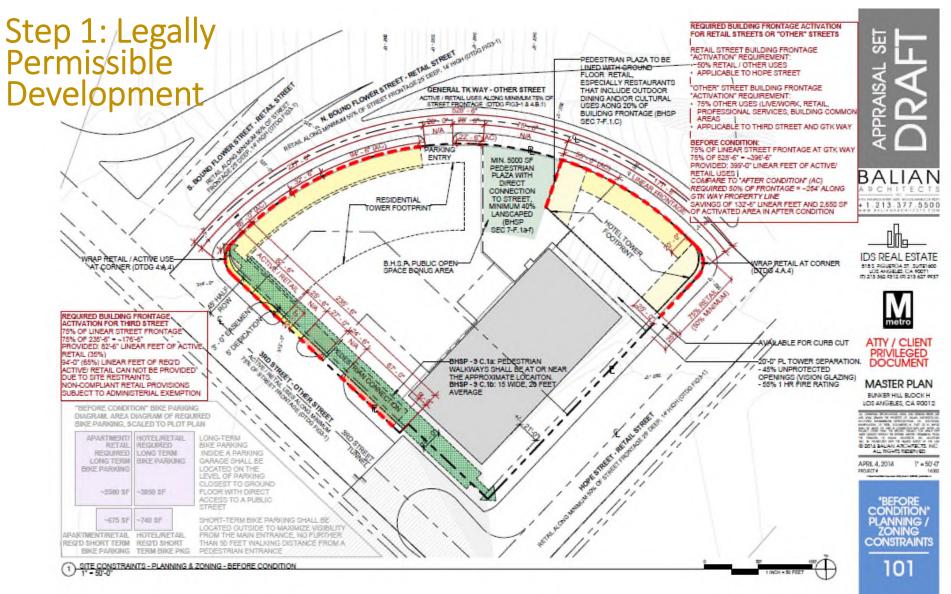


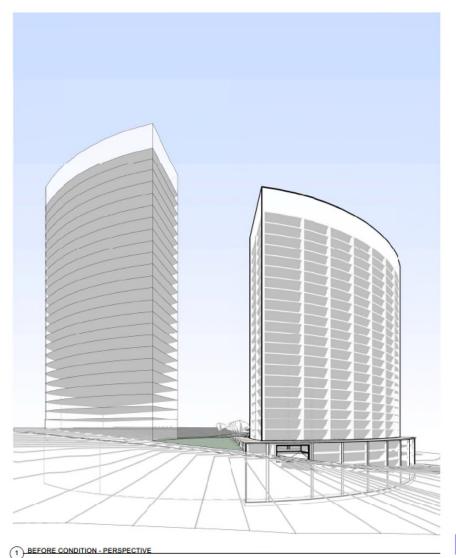


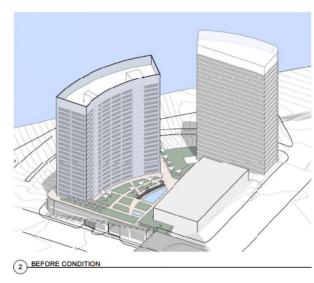












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MASTER PLAN BUNKER HILL BLOCK H LOS ANGELES, CA 90012

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MARCH 18, 2014 PROJECT#

BEFORE CONDITION STUDIES

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SHEET#	SHEET NAME				
100	BEFORE CONDITION STUDIES				
101	"BEFORE CONDITION" PLANNING / ZONING CONSTRAINTS				
102	"BEFORE CONDITION" SITE PLAN				
103	"BEFORE CONDITION" TYPICAL TOWER				
104	STRUCTURAL GRID & PARKING STUDY				
105	"REFORE CONDITION" SECTION				

BEFORE CONDITION STUDIES

LOT AREA: +/- 26,593 SF 159,558 (6:1 FAR)

1 CENTRAL PLANT PARKING LAYOUT STUDY.

FEE TAKE PARCEL: LOT AREA: +/- 10,103 SF 60,618 (6:1 FAR)

REMAINDER SITE: LOT AREA: +/- 49,048 SF 294,288 (6:1 FAR)

CENTRAL PLANTS COOLING TOWER: CENTRAL PLANTS FACILITY - FUTURE DEVELOPMENT ANALYSIS FOR FAR DEVELOPMENT ANALYSIS

FUTURE REDEVELOPMENT OF CENTRAL PLANT'S COOLING TOWER STRUCTURE FOOTPRINT

26.593 SF = 159,558 FAR (6:1) 26.593 SF = 345.709 FAR (13:1)

INFORMATIONAL ANALYSIS: "OPTIMAL: CENTRAL PLANTS FUTURE DEVELOPMENT PARCEL DIMENSIONS

RESIDENTIAL / HOTEL FLOOR PLATE

68'x 180' = 12,240 SF 12,240 SF x 21 Levels = 257,040 SF 257,040 / 26,593 SF = 9.67:1 TFAR

OFFICE FLOOR PLATE 116' x 195' - 22,620 SF 22,620 SF x 15 Levels - 339,300 SF 339,300 / 26,593 = 12.76 TFAR







PARKING COUNTS - CENTRAL PLANT LOT						
LEVEL	UNIT DESCRIPTION	TYPE	count			
CENTRAL PLANT PARKING LAYOUT STUDY	Perking Space - Compact	7-8"× 15-0"	41			
DENTRAL PLANT PARKING	Perking Space - Standard	8'-8" x 18'-0"	33			









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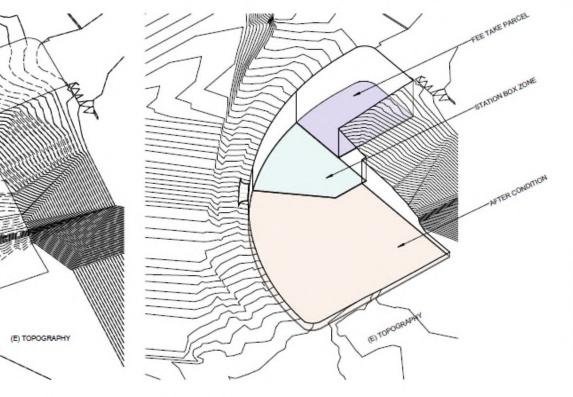
PARKING STUDY AT CENTRAL PLANT



NET						
DESCRIPTION	CUT	FILL	CUT/FILL			
1. AFTER CONDITION	32099.75 CY	0.00 CY	I-32099.75 CY			
2. STATION BOX ZONE	16065.99 CY	0.00 CY	-16065.99 CY			
3. FEE TAKE PARCEL	20052.23 CY	0.00 CY	-20052.23 CY			
4. GTK WAY DRIVEWAY	2.95 CY	0.34 CY	-2.61 CY			
Grand total: 4	68220.91 CY	0.34 CY	-68220.58 CY			

EXCAVATION DEPTH MEASURED TO BOTTOM OF LEVEL B1 CONCETE SLAB AT +/- 304'-8" EL. EXCAVATION FOR FOUNDATION WORK NOT INCLUDED IN

CALCULATIONS



1) TOPOGRAPHY CUT/FILL DIAGRAM - TOP OF CUT

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2 TOPOGRAPHY CUT/FILL DIAGRAM - BASE OF CUT



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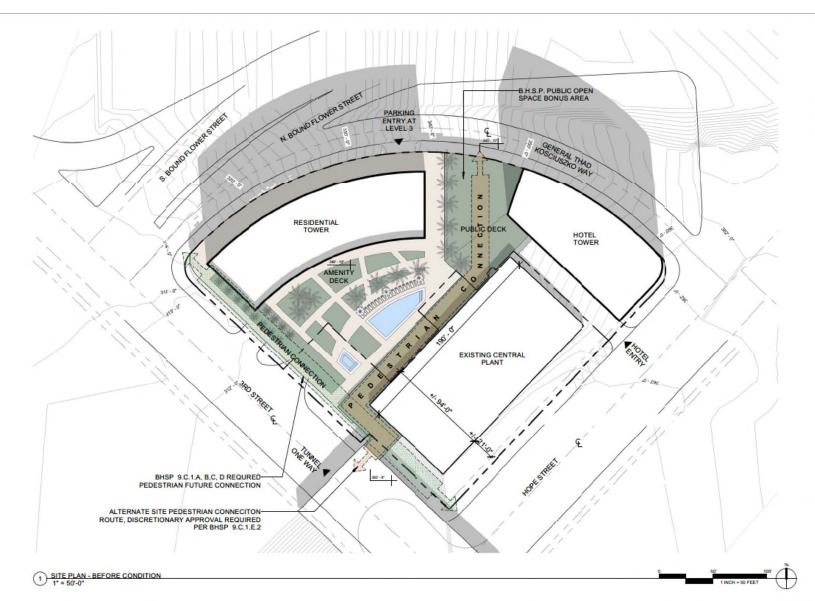
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TOPOGRAPHY CUT/FILL SCHEDULE



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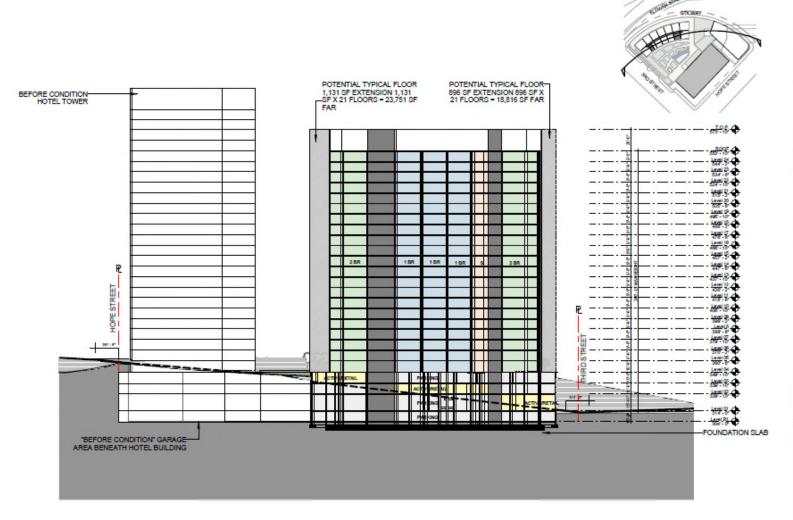
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MARCH 18, 2014 1" = 50'-0"

"BEFORE CONDITION" SITE PLAN







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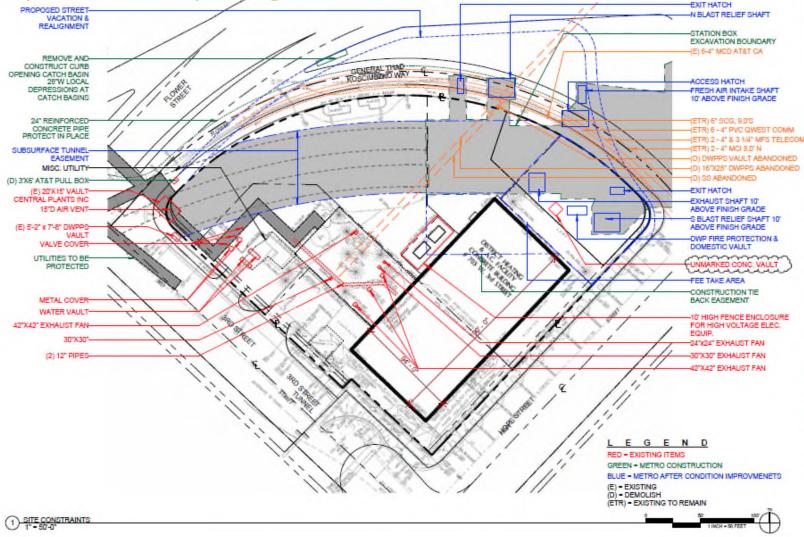
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"BEFORE CONDITION" SECTION

Step 2: Analyzing the After Condition





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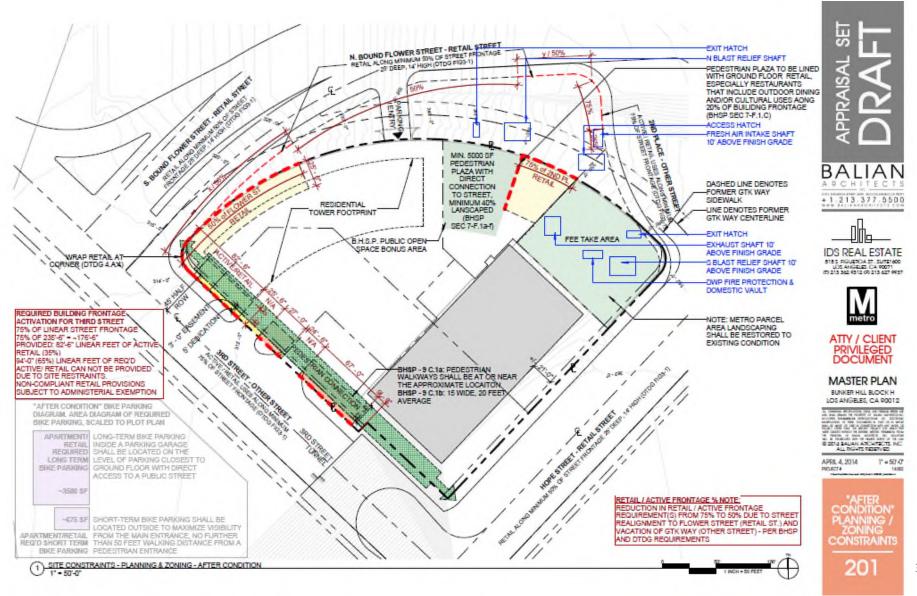
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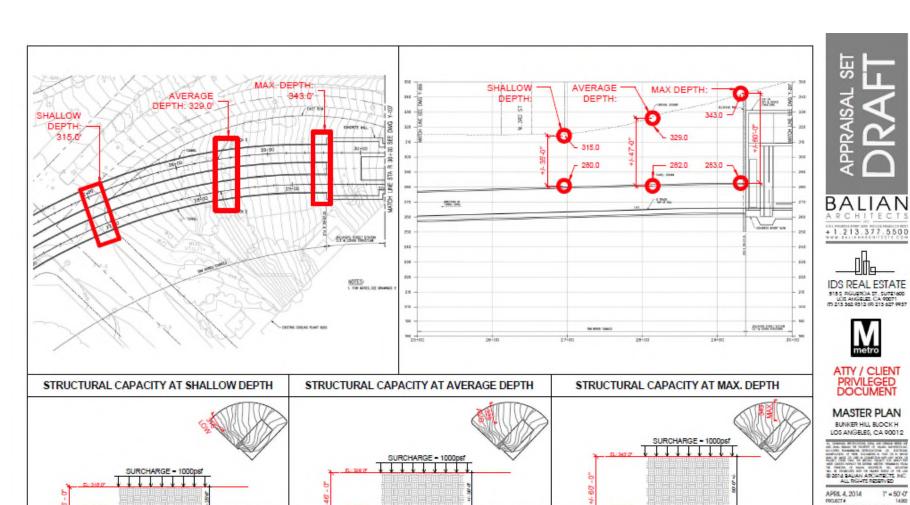
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1" = 50"-0"

SITE CONSTRAINTS UTILITIES & FUTURE EXCAVATION





SURCHARGE 36° SOIL (36x120pcf) SSE 10° DIRT (10x120pcf) TOTAL

- 1,000psf - 4,320psf

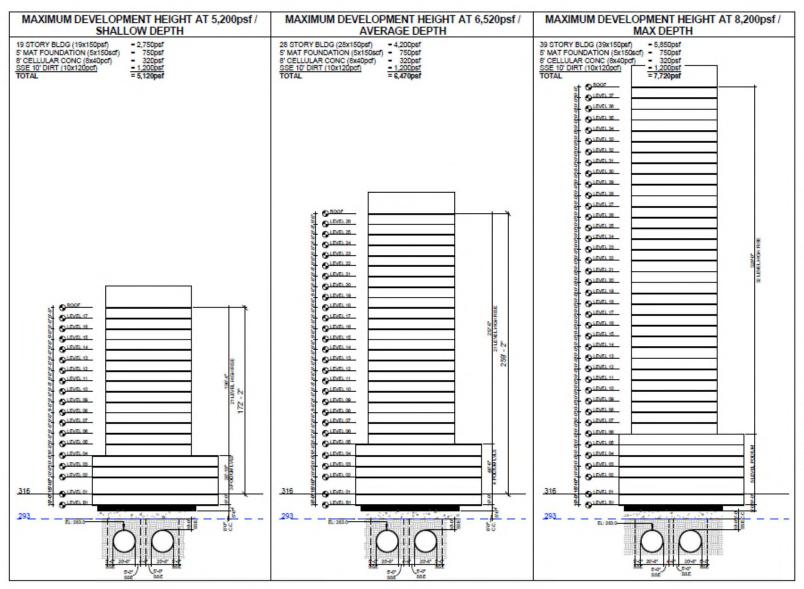
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SURCHARGE 25' SOIL (25x120pcf) SSE 10' DIRT (10x120pcf) TOTAL

- 1,000psf - 3,000psf

SURCHARGE = 1,000psf 50' SOIL (50x120pcf) = 6,000psf SSE 10' DIRT (10x120pcf) = 1,200psf TOTAL = 8,200 psf

1" = 50"-0"





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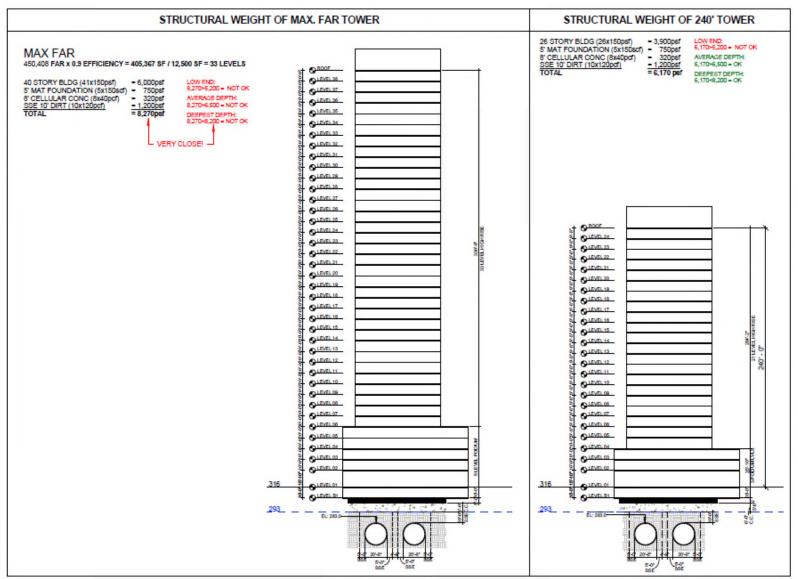
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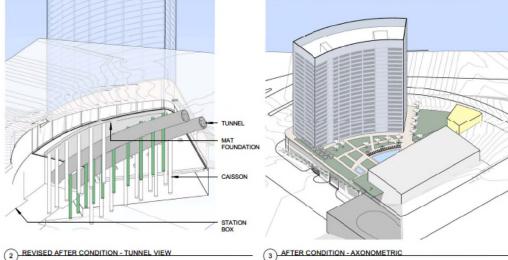
BUILDING HEIGHT TO MEET PSF ALLOWANCES





Step 3: Determining the Impacts





AFTER CONDITION STUDIES						
SHEET#	SHEET NAME					
200	AFTER CONDITION STUDIES					
201	"AFTER CONDITION" PLANNING / ZONING CONSTRAINTS					
202	"AFTER CONDITION" SITE PLAN					
203	"AFTER CONDITION" LEVEL B1					
204	"AFTER CONDITION" LEVEL 01					
205	"AFTER CONDITION" LEVEL 02					
206	"AFTER CONDITION" LEVEL 03					
207	"AFTER CONDITION" LEVEL 04					
208	"AFTER CONDITION" SECTION					
209	"AFTER CONDITION" SECTION					
210	"AFTER CONDITION" AXONOMETRIC VIEWS					

AFTER CONDITION STUDIES





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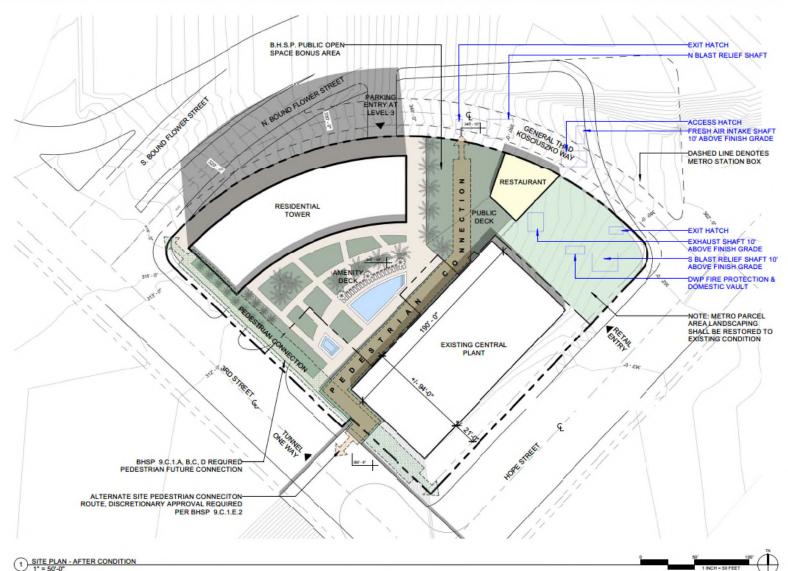
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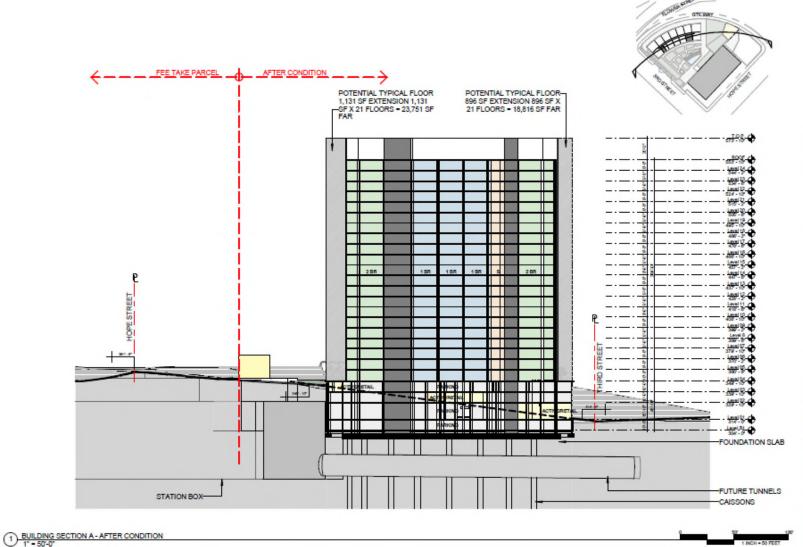
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'AFTER CONDITION SITE PLAN



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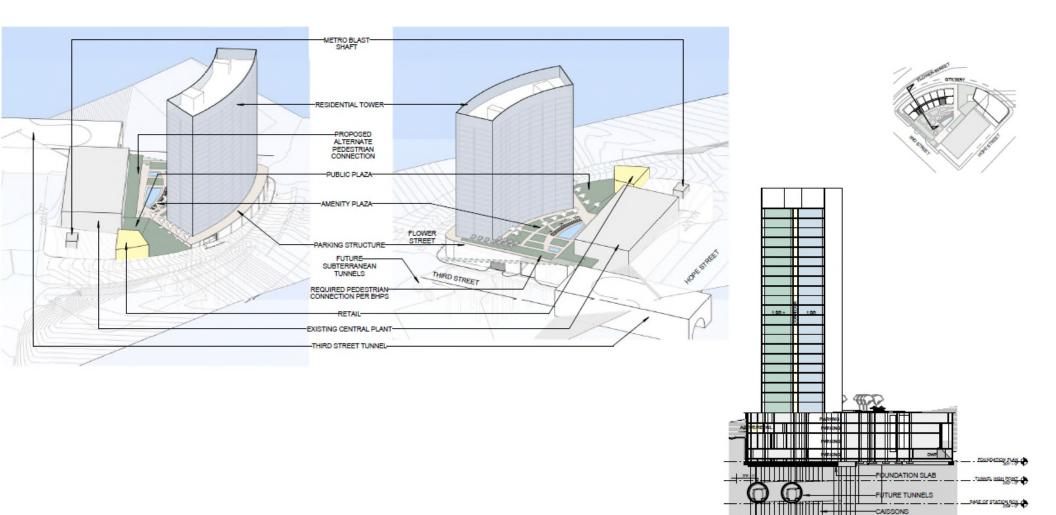
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APRIL 4, 2014 As Indicated

"AFTER CONDITION" SECTION



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1 BUILDING SECTION B

COST BREAKDOWN -	Spread Footings with 9'	Deep Non-PT Mat	
	gry L	INIT COST/UNIT	AMOUNT
	4	in conjunt	Autout
Spread Footings (assume 3' deep)			
Excavation	245 CY	\$30	\$7,340
Concrete	245 CY	5335	\$81,963
Rebar (150 lbs/cy)	36,700 LBS	\$0.97	\$35,599
Place.	245 CY	\$35	\$8,563
Pump	245 CY	\$20	\$4,893
9' Deep Mat Slab			
Excavation	657 CY	530	\$19,710
Concrete	657 CY	\$351	\$230,607
Rebar (200 lbs/cy)	131,400 LBS	50.97	\$137,458
Waterproofing	5,166 5#	\$11.00	\$56,826
Place.	657 CY	\$35	\$22,995
Pump	657 CY	520	\$13,140
Removal of Spoils	902 CY	\$15	\$13,525
DIRECT COST TOTAL			\$622,620
INDIRECTS			\$113,130
(GC, FEE, CONTINGENCY, SUBGUARD, C	CONSTRUCTION SERVICES,	GEN EXPENSE, GROSS	
RECEIPTS TAIO			
TOTAL			\$735,750
			4144
COST BREAKDOWN	- Spread Footings with	5' Deep PT Mat	
			A 2 4 4 4 4
	QTY L	INIT COST/UNIT	AMOUNT
Spread Footings			
Excavation	245 CY	\$30	\$7,340
Congrete	245 CY	5335	\$81,963
Rebar (150 lbs/cv)	36.700 LBS		
Place		\$0.97	\$15,599
Pump	245 CY	\$0.97	\$35,599
	245 CY 245 CY	\$0.97	\$8,563
	245 CY 245 CY	\$0.97	
5' Deep Mat Slab	245 CY	\$0.97 \$35 \$20	\$8,563 \$4,893
S' Deep Mat Slab Excavation	245 CY 365 CY	\$0.97 \$35 \$20 \$30	\$8,563 \$4,893 \$10,950
S' Deep Mat Slab Excavation Concrete	245 CY 365 CY 365 CY	\$0.97 \$35 \$20 \$30 \$351	\$8,563 \$4,893 \$10,950 \$128,115
S' Deep Mat Slab Excavation Concrete Rebar (175 lbs/cy)	245 CV 365 CV 365 CV 63,875 LBS	\$0.97 \$35 \$20 \$30 \$351 \$0.97	\$4,893 \$4,893 \$10,950 \$128,115 \$61,959
S' Deep Mat Slab Excavation Concrete Rebar (175 lbs/cy) Post Tension (75 lbs/cy)	245 CV 365 CV 365 CV 63,875 LBS 27,375 LBS	\$0.97 \$35 \$20 \$351 \$351 \$0.97 \$2.50	\$8,563 \$4,893 \$10,950 \$178,115 \$61,959 \$68,438
5' Deep Mat Slab Excavation Concrete Rebar (175 lbs/cy) Post Tension (75 lbs/cy) Waterproofing	245 CV 365 CV 365 CV 63,875 LB5 27,375 LB5 5,166 SF	\$0.97 535 \$20 5351 \$0.97 \$2.50 \$11.00	\$8,563 \$4,893 \$10,950 \$178,115 \$61,959 \$68,438 \$56,836
5' Deep Mat Slab Examption Concrete Reber (175 lbs/cy) Post Tension (75 lbs/cy) Waterproofing Place	245 CV 365 CV 365 CV 63,875 LBS 27,375 LBS 5,166 SF 365 CV	\$0.97 \$35 \$20 \$36 \$351 \$0.97 \$2.50 \$11.00 \$35	\$4,893 \$10,950 \$178,115 \$61,959 \$68,438 \$56,836 \$12,775
5' Deep Mat Slab Examation Concrete Rebar (175 lbs/cy) Post Tension (75 lbs/cy) Waterproofing Place Pump	245 CV 365 CV 365 CV 63,875 L85 27,375 L85 5,166 SF 365 CV 365 CV	\$0.97 \$35 \$20 \$36 \$351 \$0.97 \$2.50 \$11.00 \$35 \$2.50	\$8,568 \$4,893 \$10,950 \$128,115 \$61,959 \$68,438 \$56,826 \$12,775 \$7,300
5' Deep Mat Slab Exavation Concrete Rebar (175 lbs/cy) Post Tension (75 lbs/cy) Waterproofing Place	245 CV 365 CV 365 CV 63,875 LBS 27,375 LBS 5,166 SF 365 CV	\$0.97 \$35 \$20 \$36 \$351 \$0.97 \$2.50 \$11.00 \$35	\$4,893 \$10,950 \$178,115 \$61,959 \$68,438 \$56,836 \$12,775
5' Deep Mat Slab Exavation Concrete Rebar (175 lbs/cy) Post Tension (75 lbs/cy) Waterproofing Place Pump	245 CV 365 CV 365 CV 63,875 L85 27,375 L85 5,166 SF 365 CV 365 CV	\$0.97 \$35 \$20 \$36 \$351 \$0.97 \$2.50 \$11.00 \$35 \$2.50	\$8,568 \$4,893 \$10,950 \$128,115 \$61,959 \$68,438 \$56,826 \$12,775 \$7,300
S' Deep Mat Slab Excuvation Concrete Reber (175 list/cy) Post Tension (25 list/cy) Waterproofing Flace Plump Removal of Spoils	245 CV 365 CV 365 CV 63,875 L85 27,375 L85 5,166 SF 365 CV 365 CV	\$0.97 \$35 \$20 \$36 \$351 \$0.97 \$2.50 \$11.00 \$35 \$2.50	\$8,568 \$4,893 \$10,950 \$128,115 \$61,959 \$68,438 \$56,826 \$12,775 \$7,300 \$9,145
5' Deep Mat Sab Extravation Concrete Rober (175 list/cy) Post Tension (75 list/cy) Waterproofing Place Pump Removal of Spoils	245 CV 365 CV 365 CV 63,875 L85 27,375 L85 5,166 SF 365 CV 365 CV	\$0.97 \$35 \$20 \$36 \$351 \$0.97 \$2.50 \$11.00 \$35 \$2.50	\$8,568 \$4,893 \$10,950 \$128,115 \$61,959 \$68,438 \$56,826 \$12,775 \$7,300 \$9,145
S' Deep Mar. Sab Eazavation Conceste Rabar (275 lbu/cy) Post Tanslon (75 lbu/cy) Waterprofrig Plaze Removal of Spoils DIRECT COST TOTAL INDIRECTS	345 CY 365 CY 365 185 27,375 185 5,166 5F 365 CY 365 CY 365 CY	\$0.97 535 520 530 5351 \$0.97 52.50 511.00 535 525 515	\$8,563 \$4,893 \$10,950 \$178,113 \$61,959 \$68,438 \$56,827 \$7,300 \$9,145 \$493,866 \$89,735
S' Deep Mar Slab Eacavation Concrete Rebu (273 libul'o) Rebu (273 libul'o) Rebu (273 libul'o) Waterproofing Place Pump Removal of Spoits DIRECT COST TOTAL INDIRECTS (GC. PEE, CONTINGENCY, SUBBLIARD, C	345 CY 365 CY 365 185 27,375 185 5,166 5F 365 CY 365 CY 365 CY	\$0.97 535 520 530 5351 \$0.97 52.50 511.00 535 525 515	\$8,563 \$4,893 \$10,950 \$178,113 \$61,959 \$68,438 \$56,827 \$7,300 \$9,145 \$493,866 \$89,735
S' Deep Mar. Sab Exarustion Concrete Rebar (175 lbs/cy) Post Tension (75 lbs/cy) Waterprofelig Place Removal Removal Benoval Benoval Benoval Libration (15 lbs/cy) Libration (15	345 CY 365 CY 365 185 27,375 185 5,166 5F 365 CY 365 CY 365 CY	\$0.97 535 520 530 5351 \$0.97 52.50 511.00 535 525 515	\$8,563 \$4,893 \$10,950 \$178,113 \$61,959 \$68,438 \$56,827 \$7,300 \$9,145 \$493,866 \$89,735
S' Does Met Sub Examation Concaste Rease (175 Bul(y) Post Transion (15 Bul(y) Post Transion (15 Bul(y) Place Pump Removal of Spoils DIRECT COST TOTAL NICIBICTS (IGC. TEC. CONTINEERCY, SUBSULARC, C RECEPTS TAK)	345 CY 365 CY 365 185 27,375 185 5,166 5F 365 CY 365 CY 365 CY	\$0.97 535 520 530 5351 \$0.97 52.50 511.00 535 525 515	\$8,563 \$4,893 \$10,950 \$178,113 \$61,959 \$68,438 \$56,827 \$7,300 \$9,145 \$493,866 \$89,735
S' Deep Mar. Slab Eazavation Concrete Rober (27 Studye) Rober (27 Studye) Waterproofing Place Pump Removal of Spoils DIRECT COST TOTAL NIDIBACTS (GC, FEE, CONTINGENCY, SUBGLIARD, C	345 CY 365 CY 365 185 27,375 185 5,166 5F 365 CY 365 CY 365 CY	\$0.97 535 520 530 5351 \$0.97 52.50 511.00 535 525 515	\$8,568 \$4,893 \$10,950 \$128,115 \$61,959 \$66,438 \$16,626 \$11,775 \$7,300 \$9,145 \$493,866 \$89,735
S' Osep Mar Sub Exavation Concrete Reber (179 Bu/cy) Your Transion (15 Bu/cy) Paus Paus Paus Paus DIRECT COST TOTAL NOBECTS (IGC. FER, CONTINGENCY, SUBGUIARO, O RECEPTS TAY)	345 CY 365 CY 365 185 27,375 185 5,166 5F 365 CY 365 CY 365 CY	\$0.97 535 520 530 5351 \$0.97 52.50 511.00 535 525 515	\$8,568 \$4,893 \$10,950 \$128,115 \$61,959 \$66,438 \$16,626 \$11,775 \$7,300 \$9,145 \$493,866 \$89,735

BUNKER HILL BLOCK H - Foundation - 5' Deep Conventional Mat Slab (Option 2)

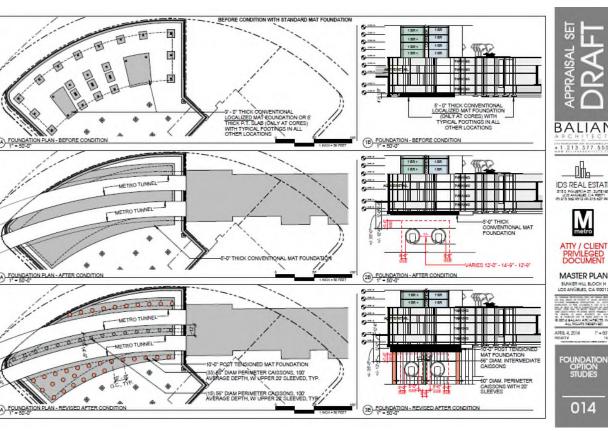
Turner

(\$128.754)

DELTA USING 5' DEEP PT MAT IN UEU OF 9' MAT

	DEEP CONVEN	ITIONAL M	IAT SLAB	
	QTY	UNIT	COST/UNIT	AMOUNT
Option 2: Foundation -5' deep Mat Slab				
Excavation	3,236		\$35	\$113,744
Formwork	2,870		\$15	\$43,050
Concrete	3,236		\$225	\$728,000
Rebar (200 lbs/cy)	647,111	LBS	\$0.97	\$627,698
Place	3,236		\$35	\$113,244
Pump	3,236		\$20	\$64,711
Finish Top	17,472		\$1.50	\$26,208
Waterproofing	2,870		\$11.00	\$31,570
Removal of Spoils from Mat Foundation	3,236	CY	\$20	\$64,711
DIRECT COST TOTAL				\$1,812,437
INDIRECTS				\$329,320
(GC, FEE, CONTINGENCY, SUBGUARD, CONST GROSS RECEIPTS TAX)				
TOTAL				\$2,141,757
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Step 4: Determining and Costing the Impacts





Step 5: The Opinion

CENTRAL PLANTS - BUNKER HILL BLOCK "H" | REGIONAL CONNECTOR ROW IMPACT COST AFTER-CONDITION SUMMARY TABLE

After-Condition / ROW impact Category	Value of Impact
Fee Take Parcel / RC-418A 10,103 lsf at market value	Appraiser Determined
Loss of Hope Street Frontage Fee take density of 60,618 sq.ft. compensated by Take 150,196± of 'transferred density' a 'wash' w' After Condition development + benefits of Subway Station. 144,090± of Before Condition West Tower density positively impacted by After Condition and Reg Con Project.	Net Positive
After-Condition Parking Reduction	\$6,680,101
After-Condition Street Frontage Activation Reduction	\$771,450
Pedestrian Plaza – Retail/Restaurant Building	Net Positive
Parking Garage – Fee Take Parcel Construction Cost Reduction Equals: \$1,401,525	Included Above
Parking Garage –Station Box Wedge Parcel Construction Cost Reduction	No Net Impact
Structural Foundation / Unified Mat Foundation For towers of 33 floors or less / Up to 517 units / 442,200± sq.ft. Floor Area / 9:1 FAR or near Unified Dev. FAR	\$1,558,155
Legally Permissible Maximum Density – Potential Parking Impact – None estimated Potential Structural Load Impact [Caissons >33 firs \$9,277,844] Potential Parking "Wrap" Cost [> 884 units w/ code min prkg: \$3,199,966]	None \$0 \$0
Structural Design & Permitting Cost	\$295,000
After-Condition Constructability Issues in Public Right-of-Way	\$15,000
Other Construction Issues	\$0
RC-418-1 / Temp Construction Easement – Time Value Appraiser Determined	10 – 33 mos. net time lost
RC-418-2 & RC-418A-5 / Grouting Easements – Remediation Expense	\$21,571
RC-418A-3 / Tieback Easement – Remediation Expense	\$20,798
RC-418A-4 / Sidewalk Easement	\$0
Quantifiable Sub-total ROW / After-Condition Impact Value	\$5,571,027

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Questions & Answers

