Capital Markets and Commercial Real Estate

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January 25, 2024 Appraisal Institute - Southern California Chapter

Goals of Presentation

- Update World Economic Forum
- Market Drivers & Data
- Capital Markets / Rates
- Conclusions & Forecast

Note: PPT Deck will be posted to <u>www.GreerAdvisors.com</u> and to SCCAI site.

Most information is updated via Newsletter, sign up on web site.

- World Economic Forum
- ■27+ Countries
- Davos Switzerland
- January 15-19, 2024

World Economic Forum

https://www.weforum.org/events/world-economic-forum-annual-meeting-2024/

Top Concerns / Risks

- Al
- Supply Chain
- Mis/Dis-Information

Last year noted "Weaponizing of News, FBI, DOJ, IRS, etc"....ending with "I trust nothing today!" Not much changed.

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World Economic Forum

Five Days – Jan 15-19
Dozens of Presentations – Mostly 1 hour per
Leaders of Most EU Countries Present
Outside Perspective - Incredible Posturing!

Stories...

Key Take Aways Summarized next...

World Economic Forum – Key Take Aways

Artificial Intelligence – Appeared to be the "Buzz" of the crowd. This is only as good as those "driving the ship."

Mis/Dis-Information – Now Impacting Everything from Politics to Goods/Products/Services, etc

Supply Chain – It's no longer just delivery.

It's "Just in Time" and where made and

where sent?

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Drivers & Data

Driver - Supply / Demand vs. Financing

Supply / Demand - Impacts Rent & Vacancy less on Value

- Most Demand ties to Jobs Drives Vacancy (1), Rents (2)
 - Office FIRE Employment, Portion of Service Employment
 - Retail Household (HH) Formations, Income Growth
 - Industrial Manufacturing & Distribution (Logistics)
 - Multifamily HH Formations, non-Top 25% of HH Income
 - Hotel Corporate Travel Office & Industrial Employment

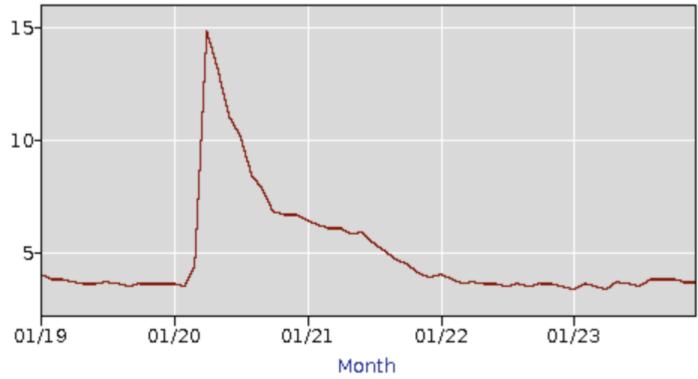
Financing DRIVES VALUE! Low Interest = High Value

- •Availability
- Rate and Term
- Leverage
- Recourse
- International Investment **

** This is mostly due to the drop in interest rates for CRE loans since the advent of CMBS.

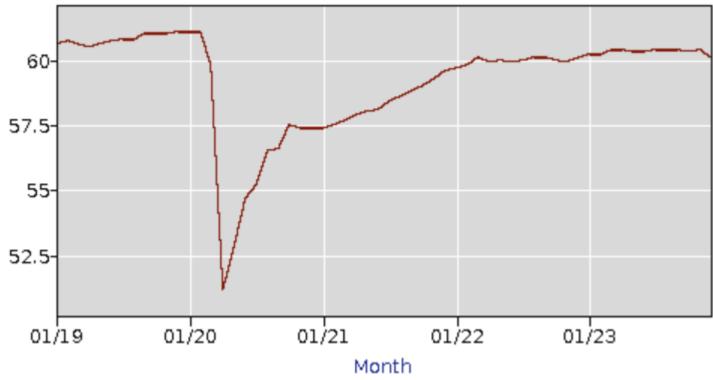
Currency wars / restrictions, trade wars, FRB Rate Hikes, Global Turmoil, e.g. U.S. v China, Global perception of America

Unemployment Rate



Jul Aug Jan Feb Mar Apr May Jun Sep Oct Nov Year Dec 3.6 2019 4.0 3.8 3.8 3.7 3.6 3.6 3.7 3.5 3.6 3.6 3.6 2020 4.4 14.8 13.2 | 11.0 | 10.2 3.6 3.5 8.4 7.8 6.8 6.7 6.7 6.4 6.1 5.8 5.4 5.1 2021 6.2 6.1 5.9 4.7 4.5 4.1 3.9 2022 4.0 3.8 3.6 3.7 3.6 3.6 3.5 3.6 3.5 3.6 3.6 3.5 2023 3.4 3.6 3.5 3.4 3.7 3.6 3.5 3.8 3.8 3.8 3.7 3.7

Employment Participation Ratio (16+)



Year	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2019	60.6	60.7	60.6	60.5	60.6	60.7	60.8	60.8	61.0	61.0	61.0	61.1
2020	61.1	61.1	59.8	51.2	52.7	54.7	55.2	56.5	56.6	57.5	57.4	57.4
2021	57.4	57.5	57.7	57.9	58.0	58.1	58.4	58.6	58.8	59.0	59.3	59.6
2022	59.7	59.8	60.1	59.9	60.0	59.9	60.0	60.1	60.1	60.0	59.9	60.1
2023	60.2	60.2	60.4	60.4	60.3	60.3	60.4	60.4	60.4	60.3	60.4	60.1

Consumer Confidence

US Consumer Confidence Increased Again in December

Latest Press Release

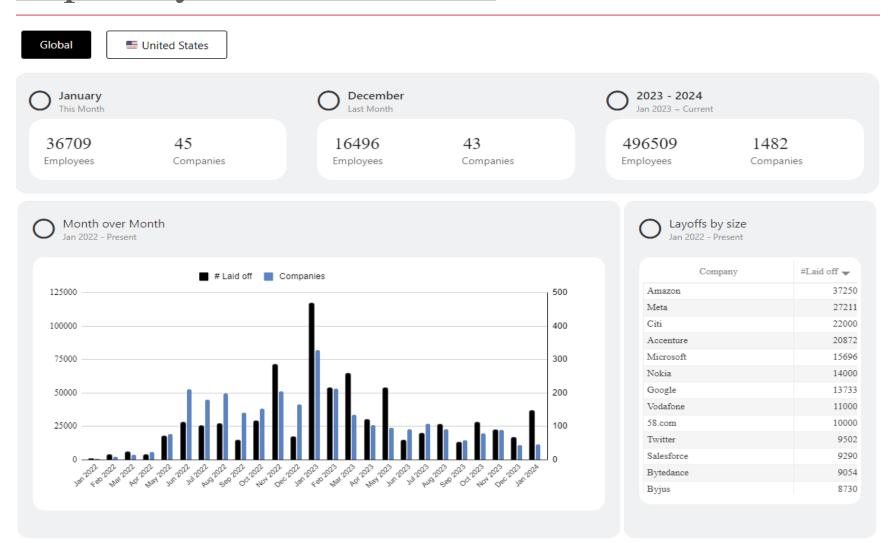
Updated: Wednesday, December 20, 2023

Consumers End 2023 with a Surge in Confidence and Restored Optimism For 2024

The Conference Board *Consumer Confidence Index*® increased in December to 110.7 (1985=100), up from a downwardly revised 101.0 in November. The *Present Situation Index*—based on consumers' assessment of current business and labor market conditions—rose to 148.5 (1985=100) from 136.5 last month. The *Expectations Index*—based on consumers' short-term outlook for income, business, and labor market conditions—leapt to 85.6 (1985=100) in December, up from its downwardly revised reading of 77.4 in November. This sharp increase brings expectations back to the levels of optimism last seen in July of this year.

Source: The Conference Board

https://layoffstracker.com/ Global

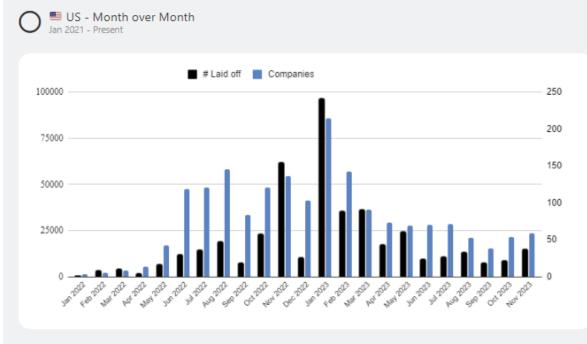


https://layoffstracker.com/ Global

₩ Hid	e fields = Filter	☐ Group ↓↑ Sort	≣1 …						Q
	Company ~	Location ~	Industry ~	# Laid Off ∨	% ~	Date ∨	Source V	Country	Date Adde
1	New Work	Berlin	Recruitment	400		1/12/2024	https://www.new-work.se/e	Germany	1/12/2024
2	Pixar	Los Angeles	Media	700	20	1/12/2024	https://techcrunch.com/20	United States	1/12/2024
3	Citi	New York	Finance	20000	10	1/12/2024	https://layoffstracker.com/	United States	1/12/2024
4	NEAR	SF Bay Area	Data	35	40	1/11/2024	https://crypto.news/near-f	United States	1/11/2024
5	Sisense	New York	Data	60	13	1/11/2024	https://www.calcalistech.co	United States	1/11/2024
6	Playtika	Tel Aviv	Gaming	350	10	1/11/2024	https://www.calcalistech.co	Israel	1/11/2024
7	Eduwill	Seoul	Education			1/11/2024	https://pulsenews.co.kr/vie	South Korea	1/11/2024
8	Intellia	Boston	Healthcare			1/11/2024	https://www.bizjournals.co	United States	1/11/2024
9	Discord	SF Bay Area	Social	170	17	1/11/2024	https://www.theverge.com/	United States	1/11/2024
10	888	Tel Aviv	Gaming			1/11/2024	https://www.calcalistech.co	Israel	1/11/2024
11	Class 101	Seoul	Education			1/11/2024	https://pulsenews.co.kr/vie	South Korea	1/11/2024
12	Mathpresso	Seoul	Education			1/11/2024	https://pulsenews.co.kr/vie	South Korea	1/11/2024
13	Google	SF Bay Area	Product	1000		1/11/2024	https://www.theverge.com/	United States	1/11/2024
14	Armory	SF Bay Area	Saas			1/11/2024	https://techcrunch.com/20	United States	1/11/2024
15	InMobi	Bengaluru	Marketing	125	5	1/11/2024	https://economictimes.indi	India	1/11/2024
16	Cloud Software Gr	SF Bay Area	Saas	1000	12	1/10/2024	https://www.crn.com/news	United States	1/10/2024
17	SoFi	SF Bay Area	Finance	294	7	1/10/2024	https://finance.yahoo.com/	United States	1/10/2024
18	Amazon	Seattle	Ecommerce			1/10/2024	https://www.hollywoodrep	United States	1/10/2024
19	goPuff	Philadelphia	Food	350	10	1/10/2024	Linkedin	United States	1/10/2024
20	Coginiti	Atlanta	Security	25	50	1/10/2024	Linkedin	United States	1/10/2024

https://layoffstracker.com/ United States





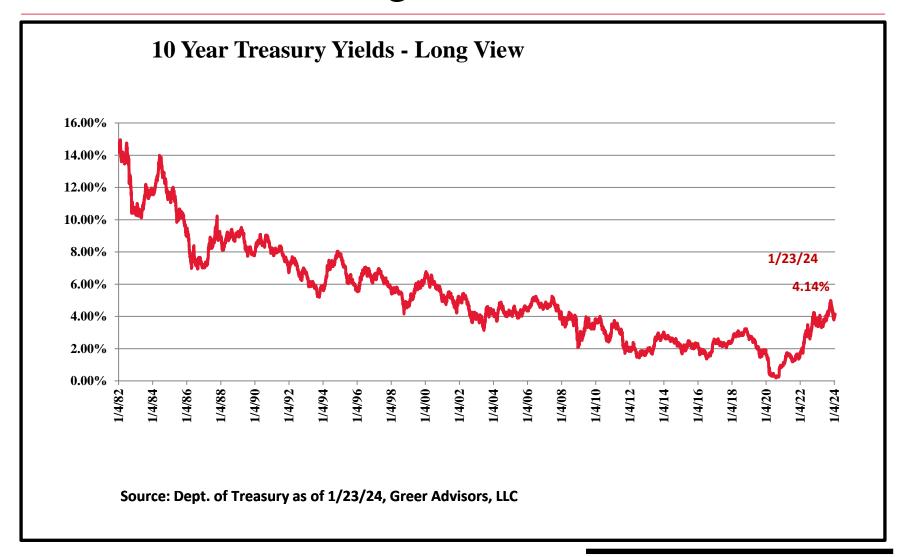
Amazon	37250
Meta	27151
Microsoft	15696
Google	12733
Twitter	9502
Salesforce	9290
3M	8550
Dell Technologies	6650
Goldman Sachs	6225
HP	6100
Philips	6000
CVS Health	5000
Cisco	4515
Better.com	4150
Th 4	4131

https://layoffstracker.com/ United States

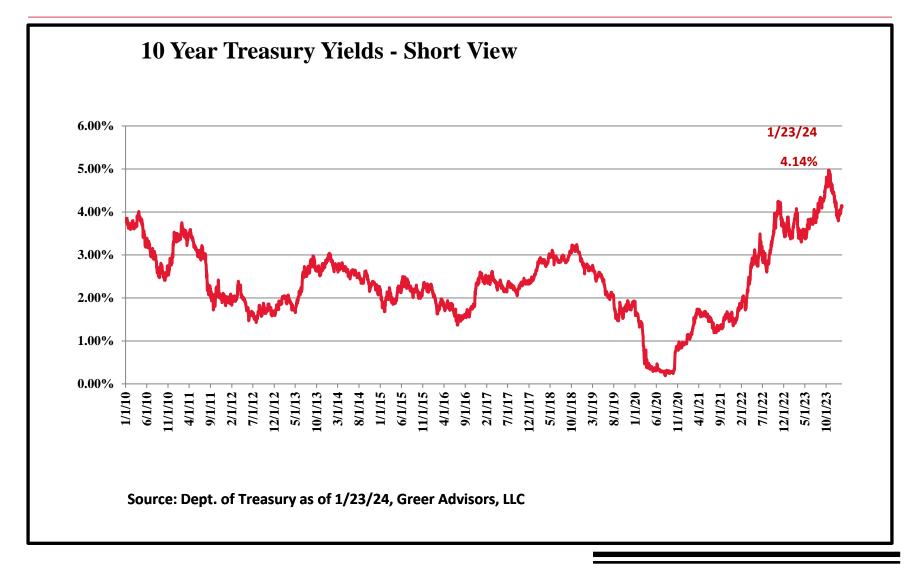
	Company ~	Location ~	Industry ~	# Laid Off ∨	% ~	Date v	Source V	Country	Date Adde
1	Pixar	Los Angeles	Media	700	20	1/12/2024	https://techcrunch.com/20	United States	1/12/2024
2	Citi	New York	Finance	20000	10	1/12/2024	https://layoffstracker.com/	United States	1/12/2024
3	NEAR	SF Bay Area	Data	35	40	1/11/2024	https://crypto.news/near-f	United States	1/11/2024
4	Sisense	New York	Data	60	13	1/11/2024	https://www.calcalistech.co	United States	1/11/2024
5	Intellia	Boston	Healthcare			1/11/2024	https://www.bizjournals.co	United States	1/11/2024
6	Discord	SF Bay Area	Social	170	17	1/11/2024	https://www.theverge.com/	United States	1/11/2024
7	Google	SF Bay Area	Product	1000		1/11/2024	https://www.theverge.com/	United States	1/11/2024
8	Armory	SF Bay Area	Saas			1/11/2024	https://techcrunch.com/20	United States	1/11/2024
9	Cloud Software Gr	SF Bay Area	Saas	1000	12	1/10/2024	https://www.crn.com/news	United States	1/10/2024
10	SoFi	SF Bay Area	Finance	294	7	1/10/2024	https://finance.yahoo.com/	United States	1/10/2024
11	Amazon	Seattle	Ecommerce			1/10/2024	https://www.hollywoodrep	United States	1/10/2024
12	goPuff	Philadelphia	Food	350	10	1/10/2024	Linkedin	United States	1/10/2024
13	Coginiti	Atlanta	Security	25	50	1/10/2024	Linkedin	United States	1/10/2024
14	Meta	SF Bay Area	Social	60		1/10/2024	https://www.businessinside	United States	1/10/2024
15	Coursera	SF Bay Area	Education	30	3	1/10/2024	Linkedin	United States	1/10/2024
16	Branch	Columbus	Insurance	85		1/9/2024	https://coverager.com/insu	United States	1/9/2024
17	Humane	SF Bay Area	Product	10	4	1/9/2024	https://www.theverge.com/	United States	1/9/2024
18	Rent the Runway	New York	Ecommerce	88	10	1/9/2024	https://investorplace.com/	United States	1/9/2024
19	Hungryroot	New York	Food	25		1/9/2024	Linkedin	United States	1/9/2024
20	Treasure Financial	SF Bay Area	Finance	14	65	1/9/2024	https://techcrunch.com/20	United States	1/9/2024

Capital Markets / Rates

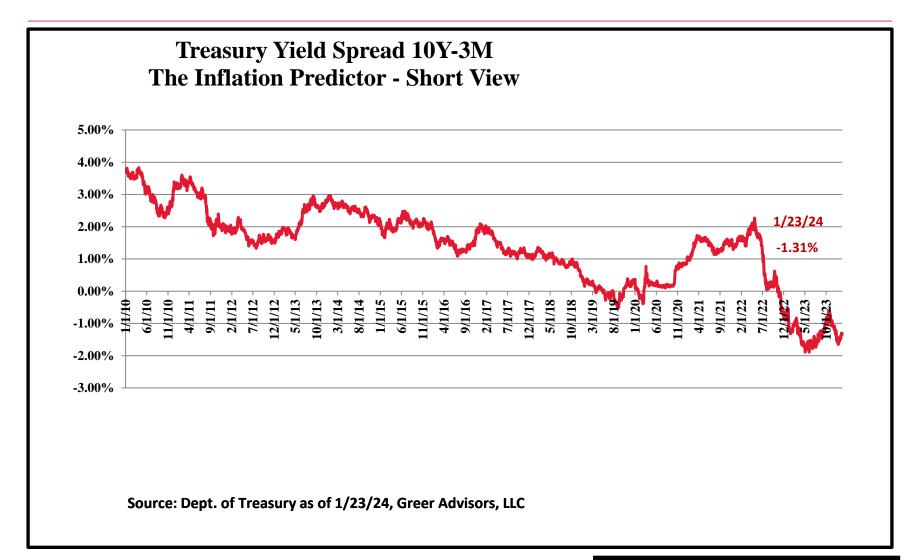
Interest Rates – Long Term View 1982+



Interest Rates – Short Term View – 2010+

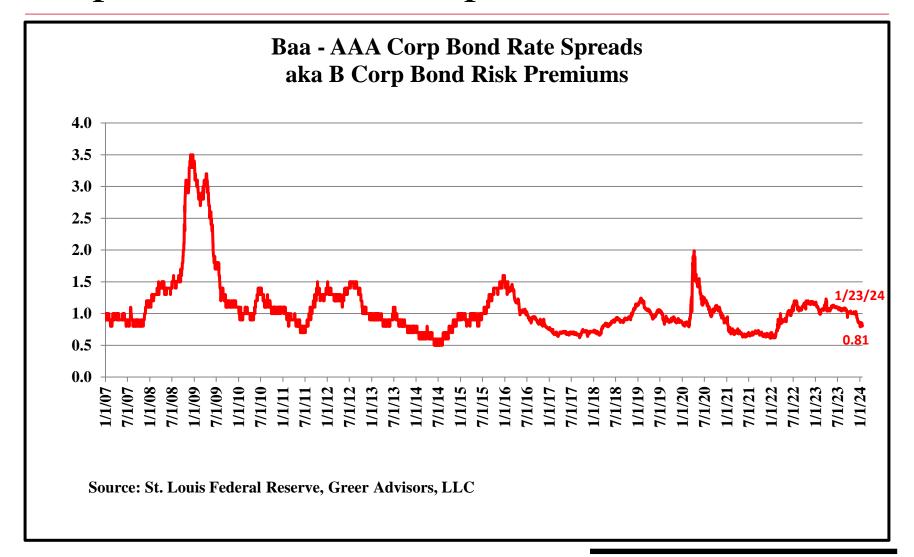


Inflation Predictor *Inverted Yields = Problem

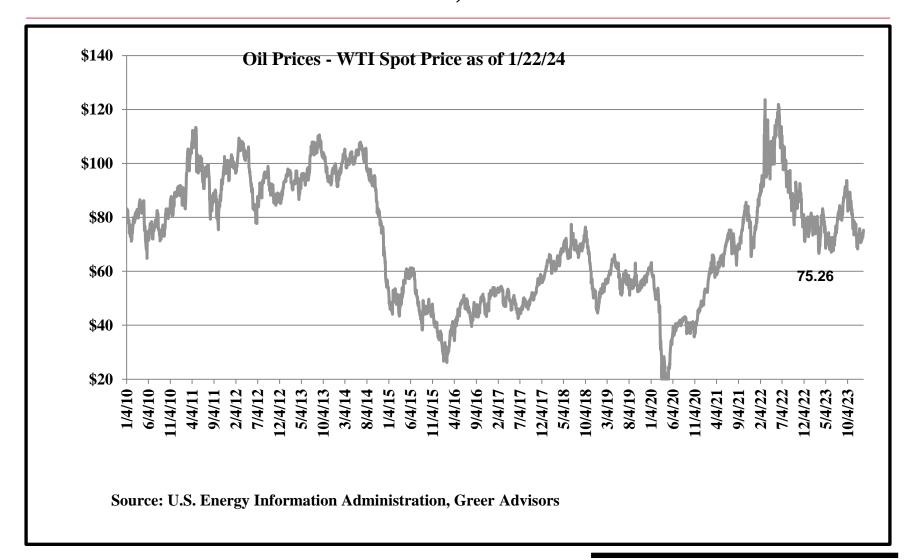


Note: When Interest Rates > GDP growth, this can go to negative aka deflation, as it did in the early 80's with 12-15% 10 Yrs

Corporate Bond Yield Spreads

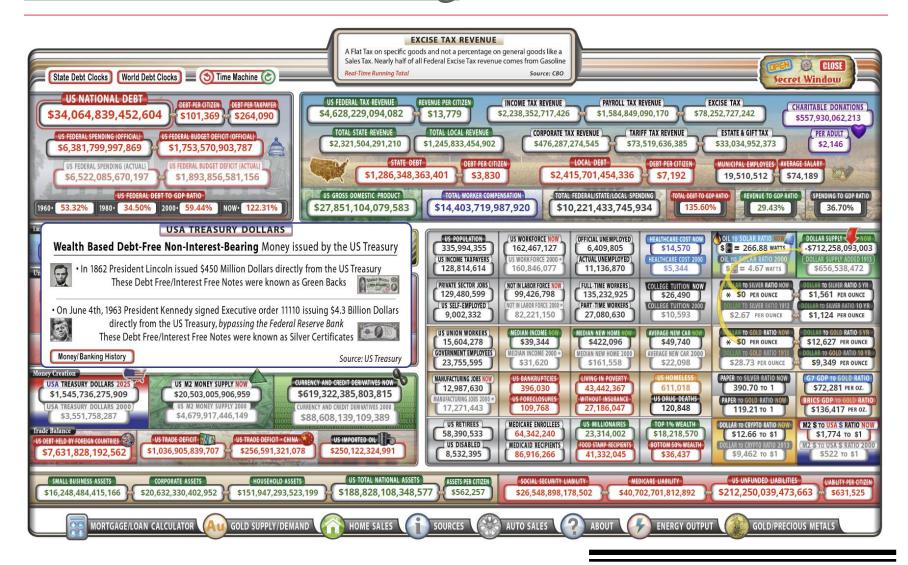


Oil Prices Remain Low, EIA



U.S. uses West Texas Intermediate Crude Oil, which is a much higher grade of crude than that used by many other countries.

www.USDebtClock.org 20240125 7:07 am



REIT Performance – Top 25 – by 5 Yr. Return

Ticker	Name	One Month Price Return	One Year Price Return	Two Year Price Return	Five Year Price Return
CTAS	Cintas Corporation	0.014162355	0.392734718	0.603712658	2.465444296
NUE	Nucor Corp.	-0.032556442	0.12945305	0.855605497	2.387537083
WST	West Pharmaceutical Services, Inc.	-0.009297608	0.362549968	-0.079773145	2.377631345
TRI	Thomson-Reuters Corp	0.049203243	0.338418826	0.512251534	2.344390705
GWW	W.W. Grainger Inc.	0.057727849	0.550001735	0.81960697	2.310111445
PH	Parker-Hannifin Corp.	0.023811083	0.52385197	0.550222619	2.241913358
ВМІ	Badger Meter Inc.	-0.001423488	0.361646787	0.684255328	2.057807683
CSL	Carlisle Companies Inc.	-0.026084727	0.280649393	0.354905178	2.003544918
LECO	Lincoln Electric Holdings, Inc.	0.026377553	0.441322485	0.750849163	1.992705046
BRO	Brown & Brown, Inc.	0.1196084	0.353876245	0.238608288	1.898832899
ERIE	Erie Indemnity Co.	0.02485734	0.391558964	0.991775621	1.692710977
CSVI	Computer Services, Inc.	0.012751092	0.060568368	0.003994854	1.674144555
MGRC	McGrath Rentcorp	-0.033478532	0.229842294	0.536280319	1.629084698
LOW	Lowe`s Cos., Inc.	-0.033415163	0.060645249	-0.038338662	1.55782751
САН	Cardinal Health, Inc.	0.036854247	0.428772532	1.172273282	1.550502586
SPGI	S&P Global Inc	0.026791464	0.225963103	0.088393685	1.475779514
SHW	Sherwin-Williams Co.	-0.018665467	0.237142463	0.043292578	1.457174804
ABBV	Abbvie Inc	0.091392206	0.180005425	0.368862185	1.456847491
CAT	Caterpillar Inc.	-0.000660852	0.143988564	0.40720112	1.453548399
RLI	RLI Corp.	0.100045201	0.108094202	0.388964193	1.363858
TGT	Target Corp	0.004850214	-0.110744165	-0.322280137	1.25935786
ITW	Illinois Tool Works, Inc.	-0.003818105	0.156906208	0.143768716	1.235253802
FELE	Franklin Electric Co., Inc.	0.001343808	0.134171014	0.103384647	1.217186803
GGG	Graco Inc.	-0.012663961	0.280508468	0.192254134	1.159150358
NDSN	Nordson Corp.	-0.026897766	0.070138618	0.117065946	1.132222439

Source: SureDividend, Greer Advisors LLC Data pulled 1/25/2024

Note: Return based on Price Return

REIT – Historical Offerings of Securities

			lr	nitial			Secondary	/ Equity		Secon	dary Debt
		Total	Public	Offerings	Comm	on Shares	Prefer	ed Shares	ATM Issuance ¹	Uns	ecured
Period	Number	Capital Raised (\$M)	Number	Capital Raised (\$M)	Number	Capital Raised (\$M)	Number	Capital Raised (\$M)	Capital Raised (\$M)	Number	Capital Raised (\$M)
Annual Tota	als (includ	ling current ye	ear to date)							
2015	162	62,777	7	1,423	75	23,433	8	2,236	3,534	72	32,201
2016	196	76,833	4	1,690	75	26,158	36	4,655	7,707	82	37,261
2017	263	100,146	9	2,950	75	27,875	52	10,970	8,379	127	50,767
2018	129	55,633	5	3,264	53	16,654	10	1,580	8,913	61	25,222
2019	246	112,948	2	220	84	31,995	27	4,454	13,134	133	63,146
2020	205	106,103	4	899	46	17,793	15	3,190	11,123	140	73,099
2021	260	133,592	4	837	83	32,708	34	5,626	21,800	139	72,620
2022	100	51,779	0	0	66	20,604	7	895	17,420	27	12,861
2023	80	55,076	0	0	28	11,570	5	1,085	12,973	47	29,448

Source: Nareit ®, S&P Global Market Intelligence, Greer Advisors LLC Data pulled 1/25/2024

REIT Performance - Comparative by Dollars

	US Treasury	Standard	l & Poors	Dow Jones	Russell 2	000 Total Retu	rn Indexes	Nasdaq	FTSE Narei	t All REITs
Date	10-Year Note ¹	S&P 500	Utilities	Industrials	2000	Growth	Value	Composite	Total	Price
					End of Year Va	lues				
2019	1.91	6,553.57	896.67	64,505.48	8,437.98	7,742.66	12,356.85	10,539.04	8,776.18	231.68
2020	0.87	7,759.35	901.01	70,778.10	10,122.27	10,424.12	12,929.50	15,272.97	8,261.85	209.94
2021	1.44	9,986.70	1,060.21	85,602.90	11,622.28	10,719.62	16,584.72	18,660.07	11,556.48	284.61
2022	3.87	8,178.02	1,076.82	79,728.48	9,247.10	7,894.20	14,182.70	12,588.95	8,655.30	205.29
2023	3.89	10,327.83	1,000.56	92,630.57	10,812.53	9,367.13	16,259.97	18,208.50	9,649.18	218.64
				E	End of Month V	alues				
Sep-23	4.57	9,246.74	921.63	81,907.37	9,482.24	8,308.09	14,107.61	16,001.59	8,207.82	188.24
Oct-23	4.91	9,052.31	933.50	80,875.39	8,835.56	7,667.36	13,266.08	15,560.68	7,918.46	181.24
Nov-23	4.35	9,879.02	981.76	88,279.19	9,635.26	8,365.38	14,460.23	17,246.38	8,861.97	202.45
Dec-23	3.89	10,327.83	1,000.56	92,630.57	10,812.53	9,367.13	16,259.97	18,208.50	9,649.18	218.64
				J	End of Week Va	alues				
29-Dec-23	3.89	10,327.83	1,000.56	92,630.57	10,812.53	9,367.13	16,259.97	18,208.50	9,649.18	218.64
5-Jan-24	4.05	10,172.75	1,018.96	92,114.52	10,408.92	8,970.75	15,729.72	17,619.99	9,494.91	215.10
12-Jan-24	3.95	10,363.35	999.88	92,437.25	10,409.13	9,028.87	15,634.24	18,164.66	9,564.99	216.62
19-Jan-24	4.14	10,486.44	962.86	93,139.63	10,375.02	9,024.49	15,541.29	18,575.22	9,370.79	212.21
				Current	Week's Daily I	ndex Values				
22-Jan-24	4.10	10,509.44	957.90	93,479.12	10,583.17	9,202.41	15,858.29	18,635.06	9,408.49	213.06
23-Jan-24	4.14	10,540.38	960.11	93,242.09	10,545.23	9,192.33	15,763.57	18,714.72	9,353.57	211.82

Source: FTSE™. Factset, Nareit ®, Greer Advisors LLC
Data pulled 1/25/2024

REIT Performance - Comparative Yields

	US Treasury	Standard	I & Poors	Dow Jones	Russell 2	2000 Total Retu	rn Indexes	Nasdaq	FTSE Nareit	All REITs
Date	10-Year Note ¹	S&P 500	Utilities	Industrials	2000	Growth	Value	Composite	Total	Price
				Anni	ual Percentage	e Change				
2020	-1.04	18.40	0.48	9.72	19.96	34.63	4.63	44.92	-5.86	-9.38
2021	0.57	28.71	17.67	20.95	14.82	2.83	28.27	22.18	39.88	35.57
2022	2.43	-18.11	1.57	-6.86	-20.44	-26.36	-14.48	-32.54	-25.10	-27.87
2023	0.02	26.29	-7.08	16.18	16.93	18.66	14.65	44.64	11.48	6.50
2024	0.25	2.06	-4.04	0.66	-2.47	-1.87	-3.05	2.78	-3.06	-3.12
			Mor	ithly Percentage C	hange (Includ	ing Current Mo	onth to Date)			
Oct-23	0.33	-2.10	1.29	-1.26	-6.82	-7.71	-5.97	-2.76	-3.53	-3.72
Nov-23	-0.56	9.13	5.17	9.15	9.05	9.10	9.00	10.83	11.92	11.70
Dec-23	-0.46	4.54	1.92	4.93	12.22	11.97	12.45	5.58	8.88	8.00
Jan-24	0.25	2.06	-4.04	0.66	-2.47	-1.87	-3.05	2.78	-3.06	-3.12
			We	ekly Percentage C	hange (Includ	ing Current We	ek to Date)			
5-Jan-24	0.16	-1.50	1.84	-0.56	-3.73	-4.23	-3.26	-3.23	-1.60	-1.62
12-Jan-24	-0.09	1.87	-1.87	0.35	0.00	0.65	-0.61	3.09	0.74	0.70
19-Jan-24	0.19	1.19	-3.70	0.76	-0.33	-0.05	-0.59	2.26	-2.03	-2.03
23-Jan-24	0.00	0.51	-0.29	0.11	1.64	1.86	1.43	0.75	-0.18	-0.19
				Latest	Daily Percenta	nge Change				
23-Jan-24	0.03	0.29	0.23	-0.25	-0.36	-0.11	-0.60	0.43	-0.58	-0.58

Source: FTSE™. Factset, Nareit ®, Greer Advisors LLC
Data pulled 1/25/2024

REIT Performance by Property Type

			Perio	od to Date Perf	ormance (%	6)					
	Number	Dividend	Price Return		Total R				und Annual		ns (%)
Property Sector/Subsector	of REITs	Yield	23-Jan-24	23-Jan-24	MTD	QTD	YTD	1-Year	3-Year	5-Year	10-year
FTSE Nareit All Equity REITs	138	4.04	-0.62	-0.62	-3.15	-3.15	-3.15	1.32	4.36	5.65	7.26
FTSE Nareit Equity REITs	131	4.12	-0.60	-0.60	-2.53	-2.53	-2.53	3.53	5.98	5.56	6.98
Industrial Office	11 19	2.90 5.12	-0.70 -0.90	-0.70 -0.90	-3.48 -2.28	-3.48 -2.28	-3.48 -2.28	3.49 -6.74	9.75 -8.15	15.16 -5.55	15.39 0.07
Retail Shopping Centers Regional Malls Free Standing	28 16 3 9	4.99 4.34 5.26 5.40	0.26 0.13 0.47 0.23	0.26 0.13 0.47 0.23	-1.95 -2.85 0.31 -2.72	-1.95 -2.85 0.31 -2.72	-1.95 -2.85 0.31 -2.72	3.46 5.06 22.02 -8.44	11.08 13.56 19.36 3.64	2.32 5.48 1.13 2.98	3.37 3.84 2.56 5.83
Residential Apartments Manufactured Homes Single Family Homes	19 14 3 2	3.72 4.13 2.88 3.02	-1.14 -0.99 -1.29 -1.57	-1.14 -0.99 -1.29 -1.57	-2.20 -1.98 -4.12 -1.23	-2.20 -1.98 -4.12 -1.23	-2.20 -1.98 -4.12 -1.23	0.89 -0.01 -5.88 11.53	3.90 3.90 0.62 6.70	4.73 3.01 7.11 12.33	9.23 7.86 15.21
Diversified	12	6.71	-0.08	-0.08	-1.56	-1.56	-1.56	-15.39	0.31	-2.21	1.18
Lodging/Resorts	12	3.84	-1.95	-1.95	-0.06	-0.06	-0.06	11.96	6.85	0.61	2.34
Health Care	15	4.83	-1.10	-1.10	-3.79	-3.79	-3.79	-1.91	-0.26	0.17	3.85
Self Storage	4	4.32	-0.75	-0.75	-5.59	-5.59	-5.59	7.41	14.20	13.45	12.83
Timberland	3	2.65	-0.68	-0.68	-4.61	-4.61	-4.61	5.38	4.35	10.32	5.38
Telecommunications	4	3.82	-0.73	-0.73	-6.57	-6.57	-6.57	-11.08	-3.87	5.17	9.94
Data Centers	2	2.63	-0.66	-0.66	0.64	0.64	0.64	20.57	5.50	15.39	-
Gaming	2	5.62	0.43	0.43	-3.93	-3.93	-3.93	_	_	-	_
Specialty	7	4.61	0.68	0.68	-2.84	-2.84	-2.84	13.77	18.03	12.13	-
FTSE Nareit Mortgage REITs	33	11.81	0.25	0.25	-1.29	-1.29	-1.29	1.47	-1.81	-2.25	3.30
Home Financing Commercial Financing	16 17	12.39 10.99	0.58 -0.19	0.58 -0.19	0.28 -3.36	0.28 -3.36	0.28 -3.36	1.09 1.90	-2.70 -0.47	-4.54 2.43	2.43 4.63

Source: FTSE™. Factset, Nareit ®, Greer Advisors LLC Data pulled 1/25/2024

REIT forecast – Continued Growth

REITs are perceived as Investment Grade. Direct Real Estate is NOT.

Comments:...

Conclusions & Forecast

Conclusions and Forecast - Office

- Overall Office Demand (Square Footage) is still changing. Some companies want employees back in the office. Others do not. Configuration and industry are "key."
- Design teams (e.g. entertainment, engineering, some types of manufacturing) will need face to face interaction. Number crunchers (accountants, appraisers, certain engineers) will be sent to work from home.

Conclusions and Forecast - Industrial

- Logistics space has experienced good demand as home delivery, online shopping, etc. became the new Norm. This "new level of demand" seems set for now.
- Manufacturing space continues to require reconfiguration based on human involvement and new distancing requirements. As noted before, supply chain is no longer just about delivery.
- Warehousing continues to see nominal change, with the exception that more companies are moving to the Amazon model (i.e., home delivery). Amazon continues to reduce warehouse requirements, streamlines inventory, and product offerings.

Conclusions and Forecast – Overall CRE

- As noted last year, with the rates hikes over the past year+, changes in value will vary from 100+ percent loss in value to increased values. Government guaranteed Net-leased properties with significant term remaining on the lease might increase in value due to tenor and terms.
- Hotels, restaurants, ground-leases, theme parks, movie theaters, etc. have faced the largest declines. Decline due to demand appears over...Financing issues remain uncertain.
- Averages no longer matter. Losses/gains are now specific to property-type, specific characteristics of a property, including specific location.

Comment:...ground leased office

Conclusions and Forecast - Retail

As noted last year, retail has changed. On-line shopping, home delivery, etc. have taken away much of the in-store purchases. On-line stores with easy return policies are doing well. Others are not. Goods that warrant in-person eyes, ears, smell, etc., will not do well on-line. "Returned" products can hurt retailers if not clearly labelled "returned" or "used."

Comment...Amazon

Conclusions and Forecast - Restaurants

- Following the COVID related closures, remaining restaurants seem to be improving; however, home delivery, Uber Eats, chain-branded delivery, outdoor dining, etc. have changed the landscape. In-store dining remains well below that of years ago.
- As noted last year, ground-leased restaurants will almost certainly die.

Conclusions and Forecast - Hotels

- Some of the Group Meeting / Conference hotel stays (aka Room Nights of Demand) have gained (previously lost) demand. Employers/employees seem to need/want face to face interaction.
- The destination resorts (including gambling, skiing, etc.) that survived should continue to survive, assuming they do not have calls on loan terms (maturity).
- As always, Room Night Demand Segmentation analysis is IMPORTANT, as is ADR segmentation. Leisure is less rate sensitive compared to Group Meeting or Conventions.

Questions / Answers

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